



# HILLINGDON

LONDON

## FAMILY HUB STRATEGY (DRAFT) 2023-25

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### OVERVIEW AND BACKGROUND

1. The Government has committed to provide Family Hubs in every region of England as a means of providing integrated family services via a central access point. Family Hubs provide families with children aged **0-19 (and up to 25 for SEND)** somewhere they know they can go if they need information, advice or guidance for family, relationship, health and other issues.
2. The National Centre for Family Hubs was launched in May 2021, led by the Anna Freud Centre and funded by the DfE, to support the upscaling of Family Hubs nationally. Furthermore, the Early Years Healthy Development Review Report - The Best Start for Life, led by Dame Andrea Leadsom MP, champions Family Hubs as a place where families can access support in the early years of their child's life, through the delivery of a specific Start for Life offer, incorporating access to Maternity and Health services, alongside support for parenting and reducing parental conflict.
3. In August 2022 the Government published the Family Hubs and Start for Life programme guide for the 75 local authority areas funded in 2022-25, to establish their Family Hubs and Start for Life Offer. Hillingdon was not eligible to bid for funding due to the advances already made locally, in establishing Uxbridge Family Hub in December 2021 and work underway to deliver a second Family Hub in Hayes, due March 2023.
4. The Government has also published the Family Hub Framework which sets out expectations for service delivery under three delivery areas of **access, connection and relationships**, to which multiple key success criteria are aligned. As Hillingdon is not currently in receipt of government funding, there is no requirement to adhere to the framework; however, it provides a useful tool for measuring success of the Family Hub programme locally and will support future funding applications as and when they arise.
5. It is not yet clear if or when funding will be made available to the remaining 75 local authorities; however, the emphasis on services for families with children aged **0-19 (and up to 25 for SEND)** requires local authorities to evolve services from the children's centre offer focussed on babies, young children and their families, to deliver an integrated service that supports the whole family. This may in turn lead to a change in the legislation surrounding children's centres and their core purpose.

6. It is proposed that in Hillingdon, the children's centre core purpose, start for life offer and family hub service offer will be delivered by the Child and Development Service in Community Hubs and additional local delivery points.
7. This paper outlines a strategy to develop Family Hubs in Hillingdon, integrating services across the disciplines of Maternity, Health, Education, Social Care and the Voluntary Sector under the principles of Early Help and Intervention, to provide accessible services to families at their point of need. The offer will link support for the whole family where there are children and young people up to the age of 19 (25 for those with SEND), acknowledging the impact of the right support and care, in the right place, at the right time on the future lives of young people.

## PRINCIPLES

8. The Family Hubs Network has been championing Family Hubs since 2010. Based on extensive research and their engagement with Local Authorities already delivering integrated Early Help services through Family Hubs, they have developed a set of core principles that characterise Family Hubs, and the systems they are part of:
  - An understanding of the importance of **Early Help and prevention**.
  - Families with children aged **0-19 (and up to 25 for SEND)** have somewhere they know they can go if they need information, advice or guidance for family, relationship and other issues.
  - Superb provision for **children's early years (0-5)** so their families get whatever help they need to give them the best start in life and ensure they are school-ready.
  - **Integrated** health and public health priorities, such as health visiting and maternity, with social services and Supporting Families programmes.
  - A central **access** point to services and support, connected to all other delivery sites in the area.
  - A **relational culture** embodied by everyone who works in the Hub.
  - A **whole-family approach** which focuses on disadvantaged and vulnerable children.
  - Parents can access **relationship support** when there is conflict, to help and rebuild an existing relationship or during and after separation
  - The **voluntary sector and wider community** make an extensive and vital contribution.
9. It is also proposed that the following **local Hillingdon principles** are defined and agreed:
  - Family Hubs will deliver programmes that are **data driven** and **respond to community needs** and can be accessed in ways that best meet resident needs, either in person at a hub or community venue, or online.
  - **Locally available services** are extremely important and will be provided through borough-wide delivery points no more than 30 minutes' walk or 1.5 miles distance from a resident's home.

- Hillingdon residents will have equal **access to information, advice, and support** wherever they live in the borough, ensuring information is communicated and accessible in a range of formats including digitally to meet resident needs.
- It is important that all hubs should provide a dedicated **safe outdoor space** for children to support their play and learning and optimise opportunities for children to be physically active and increase their fitness levels, in response to the growing number of children now recorded as overweight and/or obese at aged 5 and 11 years.
- Delivery of a coherent **Best Start for Life** offer providing seamless, multi-agency support for families with babies and young children ensuring adherence to the overarching principles.
- Prioritise support and access to children and young people with Special Educational Needs and Disabilities and their families, through the **early identification of need** and provision of a range of early intervention services.
- Provision of a digital “kiosk” in each Hub, **supporting residents to be self-serving and resilient**. This will be supported by skilled, knowledgeable staff who can support people to access on-line services, complete forms, pay bills, search for information and to engage with and embrace new technology.
- **Integration with health services** will be supported through the provision of clinical spaces within the community, enabling residents to access a range of services, such as midwifery, immunisations, counselling, sexual health clinics, locally to where they live.
- Family Hubs should **evoke generational change**. Supporting communities to become more resilient and less reliant on services, that they can tell their story once and be signposted to the most appropriate support. They are educational, inspiring, and enjoyable spaces.
- Family Hubs will benefit from a **combined staffing model**, drawn from a range of service areas and led by an identified lead agency, that maximises staff knowledge and skills to the benefit of the resident. Staffing, building maintenance, financial envelope and stakeholders charges will need to be consulted upon and agreed with internal and external partners.

10. Key to effective delivery is that the Family Hub offer is not constrained by assets, but data driven. Delivery points will be agreed alongside the data for each locality to ensure service delivery has excellent geographical coverage in line with the principles of early intervention and ‘reach into’ communities.

11. The programme in each locality will be data driven and bespoke to the area, delivered from the hub and a range of touch points according to the community need, resources and facilities required.

## LOCAL CONTEXT

12. Family Hubs provide the framework to deliver services in an integrated way and cement existing partnerships across services, to the benefit of children and families. Central to the concept of Family Hubs is a shared understanding of what a Family Hub is.
13. Whilst it may be appropriate to develop new spaces for services to be co-located and more accessible, many Family Hub models make use of existing community facilities, extending and adapting them as needed. Family Hubs may also be virtual, bringing together teams from a range of disciplines to create a multi-agency network that may operate from any number of delivery sites. For adolescents and youth work it may be more appropriate to have a flexible community-based model that can target areas as necessary.
14. The Family Hubs model in Hillingdon will build upon existing services in place to support families in the early years, by evolving the children's centre offer to support older children and young people, integrating with a wider range of delivery partners thereby increasing the range of support and services available to children and families.
15. Hillingdon Council already delivers a wide range of services to families pre-birth to 5 years through its network of 16 children's centres; these centres working in collaboration with partners from maternity services, health visiting, adult education, and voluntary sector organisations, provide a core offer of services for all families to access. Targeted support for more vulnerable families and those with identified needs is also provided by specialist services including, perinatal mental health services, Children's Integrated Therapy services and Children's Social Care Services.
16. Services for young people are delivered through the Council's Universal Youth service and Adolescent Development Service; in addition, there are uniformed groups and community-based activities and sports clubs in some parts of the borough.
17. The School Nursing element of the 0-19 Healthy Child Service provides support to children and young people in primary and secondary phases of education, with a focus on health screening for weight, hearing, and vision in primary and drop-in advice sessions at secondary phase.
18. The Family Hub model will therefore establish a coordinated and integrated way of working across services and disciplines to ensure that services already in existence work together to support children, young people, and their families and to identify gaps in provision and respond accordingly.
19. Utilising the Children and Young People workstream of the Hillingdon Health and Care Partnership (HHCP), Family Hubs in Hillingdon will ensure that they are responding to the identified priorities of the population, including mental health and SEND; in addition, extensive analysis of data at borough-wide and ward levels across a range of key indicators (primary care, health inequalities, social care, education, youth offending and crime) will enable the service to understand in detail the needs of specific locales and communities, identify delivery priorities and be proactive in its response.

20. Furthermore, alignment with the Stronger Families model of early help will strengthen support for the most vulnerable families by intervening at an early stage and in doing so reduce the demand for statutory intervention, thus ensuring that Health and Social Care resources are being used as effectively as possible.
21. There are programmes commissioned specifically to support parents of young people, from these programmes some parents themselves become champions and then become instrumental in supporting other parents in their communities. The increased use of social media platforms has also helped with communicating what's on offer and has increased engagement.
22. Families with children and young people with special educational needs and disabilities (SEND) can access support services through a range of mechanisms, including children's centres and Portage for very young children, the SEND keyworking service, charitable organisations such as CASS and HACS, and the Children with Disabilities Service. The SEND Advisory Service provides advice and support to educational settings to meet children's needs, as well as providing parenting workshops and courses to upskill and empower parents.
23. The Early Health Notifications Panel (EHN) has recently been created to consider all statutory notifications from Health partners regarding children under 5 years of age who are likely to have long term educational or developmental needs. This enables early identification of need and appropriate support to be provided to the family, and ultimately should lead to more effective school place planning for children with complex needs.
24. Central to the success of the Family Hub model is the core dataset that enables services to build a comprehensive picture of the needs prevalent within the community and extrapolate the priority areas to be attended to. The development of a comprehensive needs analysis, combined with local knowledge and engagement with residents will inform the decision making for the location of Family Hubs and linked delivery points and determine the key priorities for service delivery in each area.

## **CURRENT CHILDREN'S CENTRE SERVICE DELIVERY**

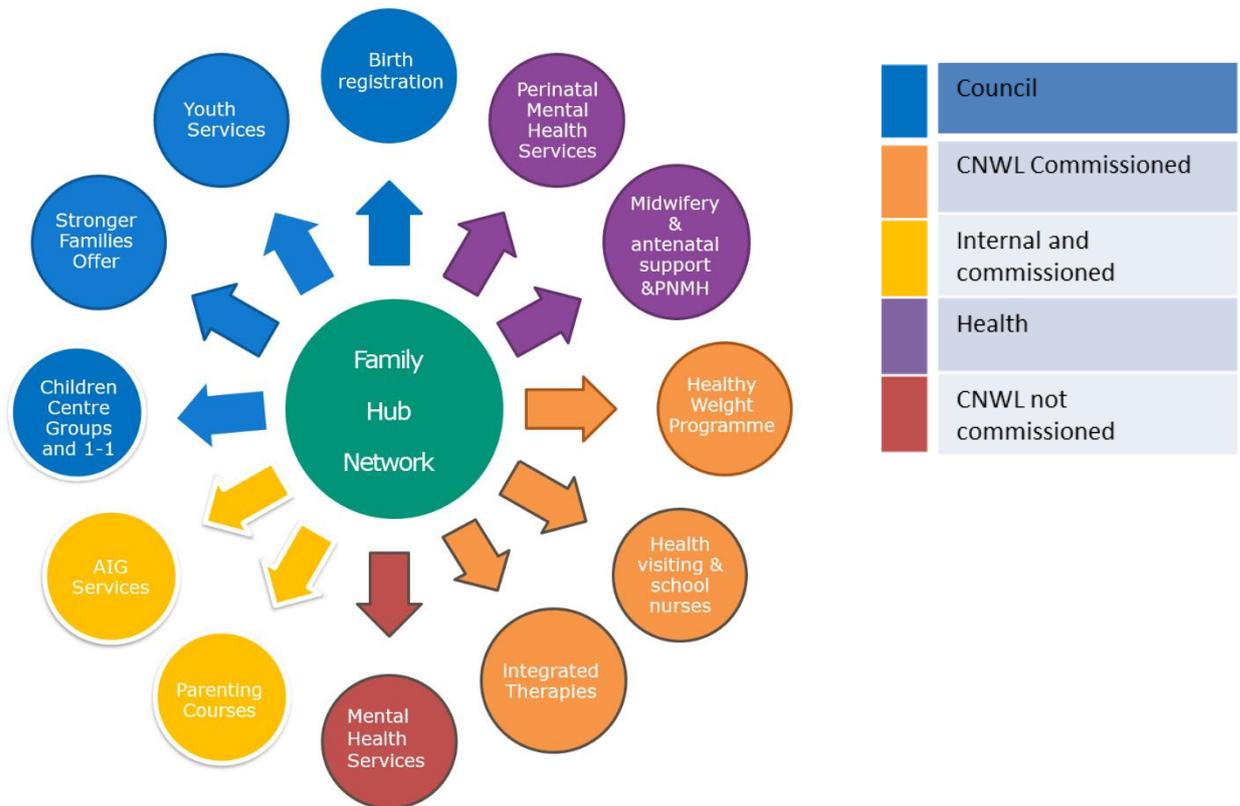
25. Hillingdon children's centres deliver services aligned to the core purpose for children's centres established in the DfE Statutory Guidance of 2013, providing support to improve outcomes for young children and their families and reducing inequalities between families in greatest need and their peers in:
  - Child development and school readiness
  - Parenting aspirations and parenting skills; and,
  - Child and family health and life chances
26. Principally the service provides information, support and guidance, alongside activities for parents-to-be and children and their families from pre-birth through to 5 years of age.

27. Children's centres are statutory in law as defined in the Childcare Act 2006, and the local authority is required to consult when opening or closing a centre, or when making significant changes to the services provided.
28. The centres are organised in three geographical localities: North, South-West and South-East. The population of children and young people is higher in the south of the borough, with Townfield and Yeading have the highest percentage of children (under 16 years old) in low-income families.
29. Townfield was the most deprived ward overall in Hillingdon in 2019 compared to the other wards and West Drayton and Yeading have LSOA's ranked among the top 10% most deprived in the country when considering the indices of deprivation linked to children (IDACI 2019). NB: not all data is yet available in the new ward profiles.
30. Data for the summer term 2022 (April and August 2022) shows children's centres **registered 2,992 new families** with the programme, 30% of whom self-identified as from priority groups. During the same period **6,147 unique families** engaged with services, generating a total of **26,630 family attendances**.
31. Alongside the universal offer, the service focuses on providing targeted support for those in greatest need, through a range of specialist interventions and activities. An area of particular focus is support for children with Speech, Language and Communication needs. Between April and August 2022, the service delivered **Attention Hillingdon** (an 8-week small group programme to develop children's attention and listening, and communication skills) in every locality with **125 children completed at least 80% of the course**. 100% of children made progress from their starting point.
32. Similarly, between April and August 2022, in response to the pandemic, the service has focussed on **supporting transition and children's self-help skills** resulting in **457 attendances** at sessions that specifically support this area of development. A new course, **Ready to Go**, was developed to support parents and children who have not previously been in a childcare setting to transition well into nursery. This allowed the children to develop self-help skills, attention and listening, explore new foods and develop good routines. This course ran in all three localities and parents have been given support to encourage their child's independence.
33. The service works closely with both Maternity services and the Health Visiting service, with children's centres providing community locations to deliver key maternal and child health services. Between April and August 2022, this included **antenatal clinics (3,975 attendances)**, **postnatal clinics (1,494 attendances)**, **child weighing clinics (1,225 attendances)**, **infant feeding support groups (524 attendances)**, **development reviews at age 8 months and 2 ½ years (718 attendances)**, as well as groups to support fussy eaters and weaning.
34. There is also a strong focus on supporting maternal mental health, particularly in the perinatal period and the services work collaboratively with **Perinatal Mental Health and IAPT services** in providing support to mothers and their young babies during this critical period (**112 attendances**).

35. Evolving the service to provide support to children and families across the 0-19 age range in collaboration with Council services and community partners in line with the Family Hub framework, will enhance the service offer and enable greater collaboration and joint working across the sector.

**PROPOSED FAMILY HUBS SERVICE DELIVERY OFFER**

36. It is anticipated that each Family Hub Network would work initially with a core group of partners; from this the network will develop links with voluntary sector groups and wider community services, such as local schools, faith groups and other key partners invested in the community.



**Figure 1.1 Examples of Family Hub services and linked delivery partners**

37. It should also be remembered that support to families does not need nor should be solely buildings-based delivery. A combination of community, building or centre based as well as virtual services will broaden the strength and breadth of the offer.

38. Figure 1.1 shows the broad range of services that will be delivered in Family Hubs and the linked delivery partners across the Council and health. This is expanded in table 1.1.

39. It is anticipated that each Family Hub would work initially with a core group of partners to deliver a core service offer; in addition, a flexible, bespoke service offer in will be

developed through links with voluntary sector groups and wider community services, such as local schools, faith groups and other key partners invested in the local community.

## **FAMILY HUBS SERVICE DELIVERY SITES**

40. Table 1.2 shows the proposed hubs and delivery points for service delivery. As previously stated, the programme in each locality will be data driven and bespoke to the area, delivered from the hub and a range of touch points according to the community need and facilities required.
41. This strategy identifies that there will be six locality hubs delivering targeted programmes as well as further delivery points across the borough, to ensure geographical coverage. Some delivery points will continue to be within existing children's centres with other points being community resources, libraries etc.
42. The development of Family Hubs is an iterative process and as hubs are rolled out across the borough there will be an increase in use and service delivery from these locations as the offer evolves to bring together a wider range of services for children and young people aged 0-19. This may enable the Council to further review and reduce the children's centre estate in consultation with residents.

## **FINANCIAL IMPLICATIONS**

43. Whilst much of the children's centre budget is allocated to staffing resource required to deliver services, there are potential savings linked to running costs e.g., utilities, cleaning, facilities management, for centres identified for disposal in the proposed model.
44. Given that most sites are physically co-located or leased from a community partner, on relinquishing the site these would either be returned to the leaseholder or in the case of maintained schools, offered to the school to enhance their education provision. However, two sites namely Barra Hall and Nestles Avenue would be returned to the Council for a decision on their future use or disposal.
45. It is also important to note that several of the services that are currently delivered from Uxbridge Family Hub, children's centres and in community resources are wholly or in part funded by the Public Health grant. These include Health Visiting, P3 advice service, and the ADS targeted programmes KISS, LINK and SORTED.

## **NEXT STEPS**

46. Should approval to progress be granted, a public consultation paper will be prepared to consider child and family development services to include the review of the Early Years Centres. The consultation paper will require full legal scrutiny to ensure that it meets all

legislative requirements of the Childcare Act 2006 with regards children's centres and the Council's childcare sufficiency duty.

47. It is proposed that should Cabinet give approval to consult, a 12 consultation will take place, following which feedback will be assimilated and a report provided back to Cabinet to consider the consultation responses and to make a decision on the strategy and delivery model for Family Hubs Services, informed by the findings of the consultation

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**Head of Child and Family Development Service**  
**January 2023**

**TABLE 1.1 PROPOSED FAMILY HUB SERVICE DELIVERY OFFER**

<b>SERVICE</b>	<b>CORE</b>	<b>FLEXI</b>	<b>PROVIDER</b>	<b>AGE</b>
<b>Midwifery/ Perinatal MH</b>	<ul style="list-style-type: none"> <li>• Midwifery – antenatal and postnatal clinics</li> <li>• Breastfeeding support</li> </ul>	<ul style="list-style-type: none"> <li>• Specialist Infant Feeding clinic</li> <li>• Neo-natal clinic</li> <li>• Post-Natal Support Groups</li> <li>• Perinatal Mental Health 1-1 support</li> </ul>	CNWL/THH	Prebirth/ New-born
<b>Health Visiting</b>	<ul style="list-style-type: none"> <li>• Advice line</li> <li>• Antenatal &amp; post-natal groups</li> <li>• Mandated health reviews &amp; contacts</li> <li>• Child weighing clinics</li> <li>• Weekend clinics for working families</li> <li>• Breastfeeding support groups</li> <li>• Tooth-brushing, bottle to cup &amp; weaning workshops</li> <li>• Healthy Eating workshops</li> <li>• Parental mental health support &amp; listening visits</li> <li>• Accident prevention &amp; home safety</li> <li>• Childhood illness &amp; First Aid workshops</li> <li>• Healthy Start vitamin promotion</li> <li>• Childhood immunisation promotion</li> </ul>	<ul style="list-style-type: none"> <li>• Dietetic clinics</li> <li>• Enhanced Bottle to cup swap, toothbrushing 1-2-1</li> <li>• Specialist Infant Feeding clinic</li> <li>• CDC – MDTA &amp; B reviews</li> <li>• Specialist SEND Health Visitor</li> <li>• Safeguarding (CIN/CP)</li> <li>• Parenting Support &amp; workshops</li> </ul>	CNWL (Contractual)	0-5
<b>School Nursing</b>	<ul style="list-style-type: none"> <li>• Hearing &amp; vision screening</li> <li>• NCMP</li> <li>• Healthy Eating workshops</li> <li>• Secondary school drops in</li> <li>• Childhood immunisation promotion</li> <li>• Primary School Clinics</li> <li>• Incident/accident prevention</li> <li>• Oral health promotion</li> <li>• Parent/Teacher drop ins</li> </ul>	<ul style="list-style-type: none"> <li>• EHE community drop-in clinic</li> <li>• Thematic sessions as needs arise</li> <li>• Specialist Nurses</li> <li>• Autism Nurse</li> <li>• Healthy Weight Intervention Programme</li> <li>• 5-11</li> <li>• Enuresis clinics</li> <li>• Safeguarding (CIN/CP)</li> </ul>	CNWL (Contractual)	5-19
<b>Healthy Weight Programme</b>	<ul style="list-style-type: none"> <li>• Healthy walks/club</li> <li>• Forest School</li> <li>• Healthy eating/cooking for families</li> <li>• Training and awareness to communities/schools</li> <li>• Parent advice drop in</li> <li>• Young person's drop in</li> </ul>	<ul style="list-style-type: none"> <li>• Healthy weight programme (family focussed)</li> <li>• Targeted groups</li> </ul>	CNWL (Contractual)	All age

<b>Mental Health</b>	<ul style="list-style-type: none"> <li>• CAMHS Kooth Offer</li> <li>• CAMHS Website</li> <li>• CAMHS MHST Drop In's (Family Hubs and Schools)</li> </ul>	<ul style="list-style-type: none"> <li>• Talking Therapies (1-2-1 sessions, wellbeing in pregnancy and wellbeing for mums)</li> <li>• PNMH (as above)</li> <li>• Play Therapy</li> <li>• Training offer (Children Centres, Schools)</li> <li>• CAMHS 0-5 Service</li> <li>• CAMHS (Tier 3)</li> </ul>	<p>CNWL (Non contractual)</p> <p>VCS</p> <p>Richmond Fellowship</p>	All age
<b>Children Centres (Groups/1-1)</b>	<ul style="list-style-type: none"> <li>• Your Bump and Beyond – antenatal classes</li> <li>• Breastfeeding support</li> <li>• Weaning workshops</li> <li>• Brush for Life – oral health promotion</li> <li>• Stay and Play groups</li> <li>• Baby Massage</li> <li>• Focussed sessions - messy play, music sessions, story time</li> <li>• Play to Learn groups</li> <li>• Language for Life</li> <li>• Information sessions e.g. nursery funding etc.</li> <li>• 1:1 advice sessions (debt/housing/benefits)</li> <li>• Transition – 1-1 &amp; groups</li> <li>• Targeted Family Groups</li> <li>• Adult learning courses</li> <li>• Employability skills</li> </ul>	<ul style="list-style-type: none"> <li>• Portage</li> <li>• Attention Hillingdon</li> <li>• Small talk (SLCN)</li> <li>• 1-2-1 family support</li> <li>• Nurturing Beginnings</li> <li>• Be inspired</li> <li>• Bespoke group sessions based on need</li> </ul>	<p>LBH</p> <p>P3</p> <p>Learn Hillingdon</p> <p>VCS</p>	0-5
<b>Parenting Programmes</b>	<ul style="list-style-type: none"> <li>• Health Education Sessions</li> <li>• Bespoke workshops &amp; courses</li> <li>• Parenting courses</li> <li>• Topic based parenting workshops</li> </ul>	<ul style="list-style-type: none"> <li>• Targeted parenting workshops and courses, e.g. Early Bird, SFSC</li> <li>• Reducing parental conflict</li> </ul>	<p>CNWL (Non contractual)</p> <p>Brilliant Parenting</p> <p>LBH</p>	All age
<b>Information and Advice</b>	<ul style="list-style-type: none"> <li>• FIS &amp; outreach</li> <li>• P3</li> <li>• Providing opportunities for work experience and apprenticeship placements</li> <li>• Adult Education inc. ESOL</li> <li>• Volunteering programme</li> <li>• Employment advice and support</li> </ul>	<ul style="list-style-type: none"> <li>• Specialist Advice Services re. Benefits, Housing, Debt</li> <li>• Local Offer for families with children with SEND (0-25)</li> <li>• Sexual health, drug, and alcohol IAG</li> <li>• Teenage workshops CCE/contextual Harm</li> </ul>	<p>Commissioned Services</p> <p>VCS</p> <p>CNWL (Contractual)</p> <p>LBH</p>	All age
<b>ADS/Youth Services</b>	<ul style="list-style-type: none"> <li>• Boys and Young Men Group</li> <li>• Girls and Young Women Group</li> <li>• Emotional Health and Wellbeing - LINK</li> </ul>	<ul style="list-style-type: none"> <li>• Thematic Workshops (keeping safe, bullying, etc)</li> <li>• Mentoring</li> </ul>	<p>LBH</p>	10-19

	<ul style="list-style-type: none"> <li>Peer Leadership Programme - AIMS</li> <li>Transition Support - TSP</li> <li>Sexual Health and Wellbeing -KISS</li> <li>Substance Use and Misuse -SORTED</li> <li>Domestic Abuse Group</li> </ul>			
<b>Integrated Therapies</b>	<ul style="list-style-type: none"> <li>CITS Advice Line</li> <li>CITS Website / social media</li> <li>Language Link - screening assessment of reception age children</li> <li>CITS support for children's centre groups e.g. sensory groups, tummy time, stay and plays</li> <li>CITS advice clinic (u5's)</li> </ul>	<ul style="list-style-type: none"> <li>CITS training programme for professionals</li> <li>Targeted groups run by school staff supported by CITS</li> <li>Multitherapy assessments (CDC)</li> <li>Serial Casting</li> <li>CPIPS</li> <li>Initial CITS Assessments</li> <li>Dysphagia</li> <li>Therapy for pre-schoolers</li> <li>EHCP Therapy (Schools)</li> <li>Language Link planning meeting with the SLT and schools</li> </ul>	CNWL (contractual)	0-19
<b>Stronger Families</b>	<ul style="list-style-type: none"> <li>Reducing Parental Conflict Sessions</li> </ul>	<ul style="list-style-type: none"> <li>Key working</li> <li>Parenting support</li> <li>1-1 work with Child/Young Person</li> </ul>	LBH	All age
<b>Registrars</b>	<ul style="list-style-type: none"> <li>Regular birth registration sessions</li> </ul>		LBH	Newborn
<b>MAPS</b>		<ul style="list-style-type: none"> <li>1-1 work with Child/Young Person &amp; family</li> </ul>	LBH	All age

**TABLE 1.2 PROPOSED LOCATIONS OF FAMILY HUBS AND DELIVERY POINTS**

<b>Location</b>	<b>Current Delivery Space</b>	<b>Proposed Delivery Space</b>	<b>Comments</b>
<b>North</b> Harefield	Harefield CC  Community outreach including weekends at St Mary's	<b>Hub:</b> Harefield CC*  Community outreach including weekends at St Mary's.  This hub will offer a mobile youth programme	Combine the use of the existing space within the local library to create a community hub  *Harefield CC to be retained until any remodelling of the library is agreed and completed.
<b>North</b> Ruislip & Northwood	Coteford CC South Ruislip CC  Community outreach programme including Northwood libraries, RAF base, church playgroups	<b>Hub:</b> Ruislip YPC, Bury Street  This hub will offer a buildings-based Youth programme.  <b>Additional delivery points:</b> Wren Centre – South Ruislip Ruislip Manor Library Northwood Hills Library  Community outreach programme including RAF base, church playgroups	The Wren Centre, Northwood and or Northwood Hills library and Ruislip Manor Library will be utilised alongside the library offer to deliver parts of the locality hub programme.  *Northwood Hills Library will support geographic reach in long term, following updates outlined in library strategy.
<b>Southwest</b> Uxbridge & Cowley	Uxbridge Family Hub Cowley CC Colham Manor CC Oak Farm CC	<b>Hub:</b> Uxbridge Family Hub  This hub offers a buildings-based youth programme  <b>Additional delivery points:</b> Colham Manor CC* Oak Farm CC	Colham Manor CC will continue to deliver the 0-5 programme as well as be linked the Child Development Centre at THH and continue the Perinatal Mental health work.
<b>Southwest</b>	Cherry Lane CC Yiewsley CC	<b>Hub:</b> West Drayton Leisure Centre	*Cherry Lane to be retained as an outreach point into the Heathrow Villages.

West Drayton & Yiewsley	Community outreach programme including Traveller site and Heathrow Villages	<p>This hub will offer a buildings-based youth programme</p> <p><b>Additional delivery points:</b> Cherry Lane CC* Yiewsley CC</p> <p>Community outreach programme including Traveller site and Heathrow Villages, linked to Mobile Library and Transporter Community Bus</p>	
<b>Southeast</b>  Yeading Hayes Park	Belmore CC Charville CC Yeading CC	<p><b>Hub:</b> The Asha Centre</p> <p>This hub will offer a mobile youth programme</p> <p><b>Additional delivery points:</b> Yeading CC* Charville CC* into the library</p>	<p>*Yeading to be retained as an outreach point into the Glencoe Road Estate.</p> <p>*Charville CC and library have limited footprints but could work well in collaboration. There is potential to consider the library footprint and internal remodelling to enable a wider range of service delivery.</p>
<b>Southeast</b>  Hayes Town	Barra Hall CC McMillan CC Nestles Avenue CC Pinkwell CC  Community outreach programme including Heathrow Villages	<p><b>Hub:</b> Botwell Leisure Centre community hub</p> <p>This hub offers a mobile youth programme</p> <p><b>Additional delivery points:</b> Pinkwell CC*</p> <p>Community outreach programme including Heathrow Villages, linked to Mobile Library and Transporter Community Bus</p>	<p>Botwell Library within the leisure centre could be expanded to include child &amp; family development services alongside the library activity.</p> <p>*Pinkwell CC will be retained as an outreach point into the Heathrow Villages.</p>

**TABLE1.3 PROPOSED FUTURE USE OF CHILDREN'S CENTRE BUILDINGS**

<b>Locality</b>	<b>Centre</b>	<b>Status</b>	<b>Proposed action</b>
<i>North</i>	Coteford CC	Maintained School	Propose to close and release back to school
	Harefield CC	Maintained School	Proposed to retain until remodelled library space is available, then release back to the school
	South Ruislip CC	LBH Estate	Proposed to retain
<i>Southwest</i>	Cherry Lane CC	Maintained School	Proposed to retain
	Colham Manor CC	Maintained School	Proposed to retain
	Cowley CC	Leased from Academy Trust	Propose to close and release back to school
	Oak Farm CC	Foundation School	Proposed to retain
	Uxbridge Family Hub	Located within Civic Centre	Proposed to retain
	Yiewsley CC	Leased from Baptist Church	Proposed to retain
<i>South East</i>	The Asha Centre	Leased from Uxbridge college	New Family Hub in final stages of development
	Barra Hall CC	LBH Estate	Propose to close and return to Council for decision on future use or disposal
	Belmore CC	LBH Estate	Propose to close and offer to school
	Charville CC	Leased from Academy Trust	Proposed to retain until remodelled library space is available then release back to the school
	McMillan CC	Maintained School	Propose to close and release back to school
	Nestles Avenue CC	LBH Estate	Propose to close and return to Council for decision on future use or disposal
	Pinkwell CC	LBH Estate	Proposed to retain
	Yeading CC	Maintained School	Proposed to retain